

KURT MICHAEL THURMAIER

Curriculum Vita

Effective November 2004

Public Policy and Administration Program

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Iowa State University

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Email: thurmaier@iastate.edu<http://www.public.iastate.edu/~kthur/homepage.html>**EDUCATION**

Ph.D. in Public Administration, Maxwell School of Citizenship and Public Affairs, Syracuse University, 1991. Dissertation: "Budgeteers and Budget Analysis: An Experiment in Budgetary Decisionmaking."

M.A. in Public Policy and Administration, Robert M. La Follette Institute of Public Affairs, University of Wisconsin-Madison, 1983. (Semester in residence, Jagiellonian University, Krakow, Poland, Fall 1981. Semester in residence, Universiti Malaya, Kuala Lumpur, Malaysia, Spring, 1982)

B.A. in Economics and Political Science, University of Wisconsin-Madison, 1980.

PROFESSIONAL EXPERIENCE

Professor and Director of Public Policy and Administration Program, Department of Political Science, Iowa State University. Administer the program, including recruitment and supervision of students, serving as chair of the program faculty, teaching classes and conducting research. Present.

Member, Russian, East European, and EurAsian Studies Faculty. Present.

Associate Professor, Department of Public Administration, University of Kansas. Conducted research interests in state and local public budgeting and finance, intergovernmental relations, and development administration in developing nations and the newly democratized nations of Central and Eastern Europe. Teaching assignments included policy analysis, state and local budgeting and finance, comparative public administration, and applied quantitative methods. 1997-2002.

Member, Russian and East European Studies Faculty, University of Kansas. 1992-present. Division of Government Representative to Executive Committee, 1994-1996, 1997-98, 2001-02.

Member, Indigenous Nations Studies Program Faculty, University of Kansas. 1998-2002.

Member, Latin American Studies Faculty, University of Kansas. 2001-2002.

Assistant Professor, Department of Public Administration, University of Kansas. 1990-1997 (promoted and tenured, spring 1997).

Fulbright Scholar, School of Local Self-Government, Faculty of Law and Administration, Jagiellonian University, Krakow, Poland. Taught a class in US state and local government budgeting and finance methods. Conducted research on Polish local government budgeting and

finance methods, including the impact of privatization and fiscal and administrative decentralization on Polish local governments
August 1992-January 1993.

Research Assistant, Metropolitan Studies Program, Maxwell School, Syracuse University.

Studied state-owned enterprises in developing nations and policy alternatives with respect to privatization. Assisted in design and structure of course on African Politics. 1989-1990.

Research Assistant, School of Information Studies, Syracuse University. Sole responsibility for data collection and analysis of accounting and budgeting for information resources in the states as part of the first nationwide study of information resources management in the states. 1988-1989.

Research Assistant, Metropolitan Studies Program, Maxwell School, Syracuse University.

Conducted interviews and participated in analysis of a case study of budgetary responses to judicial pressures for rectifying jail overcrowding and the concomitant infringement of constitutional rights. 1987-1988.

Budget and Management Analyst, State Budget Office, Wisconsin Department of Administration, Madison, Wisconsin. Responsible for technical review and policy analysis of state agency budgets in the areas of economic development, housing and community development, and veterans' affairs issues. Wrote analytical papers, briefed governor on budgets and proposed legislation. Performed technical tasks on budget computer system. Prepared legislation, attended and made presentations to legislative committees for assigned issues. 1984-1987.

Research Economist, Wisconsin Department of Development, Madison, Wisconsin.

Responsible for major study of the impact of plant closings on Wisconsin communities. Gathered and analyzed data, including relevant legislation in other states, and prepared final report. 1982-1983.

PUBLICATIONS

Books

Suzanne Leland and Kurt Thurmaier, eds, Reshaping the Local Government Landscape: Case Studies of Local Government Consolidation, M.E. Sharpe, 2004.

Kurt Thurmaier and Katherine Willoughby, Policy and Politics in State Budgeting, M.E. Sharpe, 2001.

Articles and Book Chapters, Accepted for Publication (Refereed)

Suzanne Leland and Kurt Thurmaier, "When Efficiency is Unbelievable: Normative Lessons from 30 Years of City-County Consolidations," forthcoming in *Public Administration Review* (expected 2005).

Articles and Book Chapters, In Print (Refereed)

Kurt Thurmaier, "Decision Contexts, Budgeteer Roles, and Decisionmaking in Midwest State Budget Office," in Controlling Public Expenditures, : the changing roles of central budget agencies-

better guardians? edited by John Wanna, Lotte Jensen, Jouke de Vries, Northampton, MA: Edward Elgar Press, 2003.

Suzanne Leland and Kurt Thurmaier, "City-County Consolidation: The Case of Elusive Cost Savings," Chapter 22 in Aman Kahn and Bartley Hildreth, Case Studies in Public Budgeting and Financial Management (2nd Edition), 2003, NY, NY: Marcel Dekker, pp. 349-364.

Kurt Thurmaier, "The Role of Budget Reform in the Accountability of Polish and Ukrainian Local Governments," *International Public Management Journal* 6(1) 2003: 17-42.

Kurt Thurmaier and Curtis Wood, "Interlocal Agreements as Overlapping Social Networks: Picket-fence regionalism in Metropolitan Kansas City," *Public Administration Review* 62(5) September/October, 2002: 585-98.

Kurt Thurmaier and Kara Lindaman, "Beyond Efficiency and Economy: An Examination of Basic Needs and Fiscal Decentralization" *Economic Development and Cultural Change*, 50(4), July, 2002: 915-34.

Kurt Thurmaier and Katherine Willoughby, "Windows of Opportunity: Toward a Multiple Rationalities Model of Budgeting," in Evolving Theories of Public Budgeting, Vol. 6 in *Research in Public Administration*, edited by John Bartle, Amsterdam: Elsevier Science, 2001.

Kurt Thurmaier, "Budgeting Rationality in Midwest State Budget Offices," *International Journal of Organization Theory and Behavior* 4(1&2): 133-161, 2001.

Kurt Thurmaier, "The Anatomy of a Budget Recommendation," *The Journal of Public Budgeting, Accounting, and Financial Management* 12(4) Winter, 2000: 569-597.

Kurt Thurmaier and Suzanne Leland, "Metropolitan Consolidation Success: Returning to the Roots of Local Government Reform," *Public Administration Quarterly* 24(2), Summer, 2000: 202-21.

Kurt Thurmaier and James Gosling, "The Shifting Roles of Budget Offices in the Midwest: Gosling Revisited," *Public Budgeting and Finance* 17(4), Winter, 1997: 48-70.

Kurt Thurmaier and Mariusz Dobek, "The Role of Polish Local Governments in Privatization: Who will pay for the social infrastructure?" *Administration and Society* 29(1), March, 1997: 18-41.

Kurt Thurmaier, "Decisive Decisionmaking in the Executive Budget Process: Analyzing the Political and Economic Propensities of Central Budget Bureau Analysts," *Public Administration Review* 55(5), 1995: 448-460.

Kurt Thurmaier, "Execution Phase Budgeting in Local Governments: It's not just for control anymore!" *State and Local Government Review* 27(Spring), 1995: 102-117.

Kurt Thurmaier, "The Evolution of Local Government Budgeting in Poland: From Accounting to Policy in a Leap and a Bound," *Public Budgeting and Finance* 14(4), Winter, 1994: 83-96.

Kurt Thurmaier, "Budgetary Decisionmaking in Central Budget Bureaus: An Experiment," *Journal of Public Administration Research and Theory* 2(4), 1992: 463-487.

Kurt Thurmaier, "Information Resources Management Expenditures in the States: A Case for Integrating Accounting and Budgeting," *Public Budgeting and Finance* 10(4), Winter, 1990: 28-46.

Jeffrey D. Straussman and Kurt Thurmaier, "Budgeting Rights: The Case of Jail Litigation", *Public Budgeting and Finance*, 9(2), 1989: 30-42.

WORKS IN PROGRESS

Book Manuscripts

Decisionmaking in Municipal Budget Offices, Principal Investigator and Lead Author, with Katherine Willoughby and Deborah Carroll. This project analyzes decisionmaking in three municipality budget offices (Milwaukee, Kansas City and Charlotte) using a revised methodology and model adapted from the Thurmaier and Willoughby (2001) multiple rationalities model.

Papers

Kurt Thurmaier, Alfred Ho, and Lilly Lu "Testing the Reluctant Professor's Hypothesis: Evaluating a Blended-Learning Approach to Distance Education," under resubmission for the *Journal of Public Administration Education* (JPAE).

Teaching Case: When Silence is Not Golden, developed for an Introduction to Public Administration course, under review at the Electronic Hallway.

Curtis Wood and Kurt Thurmaier, "Fiscal Impacts of Interlocal Service Agreements: An Exploratory Study of the Kansas City Metropolitan Area," under revision for resubmission to *Public Budgeting and Finance*.

Funded Research

Kurt Thurmaier and Yu-Che Chen (Co-Principal Investigators), "Building a Citizen-Accessible Information System for Managing Iowa's Local Government Networks and Interlocal (28e) Agreements." \$131,000, funded by Iowa Access Council, Information Technology Enterprise, Iowa Department of Administrative Services. This project will build a citizen-accessible eGovernment information management system that will strengthen existing and future collaboration between local government units in the area of critical infrastructure protection and service sharing. This information system will allow citizens, local elected officials and local public managers to increase the effectiveness and efficiency of government services to citizens by learning about effective interlocal (28e) agreements used in Iowa's communities.

Yu-Che Chen and Kurt Thurmaier (Co-Principal Investigators), "eGovernment Policy Analysis." \$114,000, funded by Iowa Access Council, Information Technology Enterprise, Iowa Department of Administrative Services. The purpose of the project will be to determine the current and future demands for eGovernment services, and to generate policy reports on the provision and financing of eGovernment services to meet the demands of both citizens and businesses.

Ricardo Morse and Kurt Thurmaier (Co-Principal Investigators), "The Olive Tree Project: Searching for models of community." \$63,800, funded by the Iowa Innovation Fund. The purpose of this project is to help communities identify core community values and services essential to preserving community identity. This process will provide a basis upon which communities can explore options

for collaboration in the delivery of public services as well as regional approaches to community and economic development. Local governments will be empowered to seek ways to increase effectiveness and efficiency while preserving community identity. The project team is working with two pilot counties in Iowa.

OTHER PUBLICATIONS

Book Chapters and Other Articles, Accepted

Kara Lindaman and Kurt Thurmaier, "Basic Needs and Fiscal Decentralization: The Elusive Nexus," in Public Administration and Policy Volume of the Encyclopedia of Life Support Systems, UNESCO, forthcoming.

Book Chapters and Other Articles, In Print

Kurt Thurmaier and Pawel Swianiewicz, "Primary School Decentralization in Poland: Nurturing the Roots of Democracy," *In Depth: A Journal of Values and Public Policy*, 5(2) 1997: 1-22.

Kurt Thurmaier and Pawel Swianiewicz, "Decentralization in Poland: shifting primary education administration to local self-government," in Urban And Regional Management In Countries In Transition, Chatterji, B. and R. Domanski, eds. Warsaw: PWN, 1996, pp. 251-266.

Kurt Thurmaier, "Local Government Budgeting," in the International Encyclopedia of Public Policy and Administration, Jay Shafritz, editor, Boulder, CO: Westview Press, 1998.

Kurt Thurmaier, "Central Budget Office Analysts." in the International Encyclopedia of Public Policy and Administration, Jay Shafritz, editor, Boulder, CO: Westview Press, 1998.

Kurt Thurmaier, "Budget Folkways and Folklore: Comments on 'Strategic Misrepresentation in Budgeting'," *Journal of Public Administration Research and Theory* 2(2), 1992: 203-205.

Kurt Thurmaier, "The Financial Side: Accounting and Expenditures" (Chapter 6) in Sharon L. Caudle and Donald A. Marchand with Stuart I. Bretschneider, Patricia Fletcher and Kurt Thurmaier, Managing Information Resources: New Directions in State Government, Syracuse, NY: School of Information Studies, Syracuse University, August, 1989, pp. 111-136.

Jeffrey D. Straussman and Kurt Thurmaier, "Budgeting Rights: The Case of Jail Litigation," Metropolitan Studies Occasional Paper #130, Summer 1989, 21 pp. [an expanded version of the "Budgeting Rights" paper in *Public Budgeting and Finance*, 9(2)].

Other Funded Research

Kurt Thurmaier, Principal Investigator: "A Survey of Trade Promotion Activities in Local Communities" \$15,552 from the University of Kansas, Center for International Business Education (CIBER).

Kurt Thurmaier and Katherine Willoughby, "Budget Practices in the States: A Look at Georgia and Kansas Systems," technical report prepared for the Scottish Parliament (Budget Setting and Financial Scrutiny Project), Prof. Colin Talbot, PI, Public Futures consulting firm, November 2002, (Contract work).

Kurt Thurmaier, "Using the Program Budget Model as a Tool for Local Development: Reforms in Lublin and Krakow, Poland," IMIS Monograph Series For Eastern Europe, Monograph prepared for Office of Housing and Urban Programs, US Agency for International Development, and the International City/County Management Association, Washington, DC, June 1995, available in English and Polish, (ICMA Contract work).

Kurt Thurmaier, "A Value-Added Model of Local Government Budgeting," paper prepared for the International Municipal Finance and Budgeting Conference, sponsored by the International City/County Management Association (ICMA), Krakow, Poland, July 11-14, 1994, translated into Polish, Czech, Slovak, Hungarian, Bulgarian, and Romanian., (ICMA Contract work).

Roger Kroh and Kurt Thurmaier, "The Budget as a Policy, Management, and Communications Tool: Improving the Capacity To Budget In Lublin, Poland," Report prepared for Office of Housing and Urban Programs, US Agency for International Development, and the International City/County Management Association, Washington, DC, November 1994, available in English and Polish, (ICMA Contract work).

Roger Kroh and Kurt Thurmaier, "Improving The Capacity to Budget in Lublin, Poland," Report prepared for Office of Housing and Urban Programs, US Agency for International Development, and the International City/County Management Association, Washington, DC, November 1993, available in English and Polish, (ICMA Contract work).

Technical Reports

Kurt Thurmaier, "Consolidated Budget Analysis," in The Study of Governmental Structure for the City of Wilmington and New Hanover County, North Carolina, Technical Report presented to the City and County, August 2001.

Kurt Thurmaier, "Expenditure Budget Analysis," in Consolidation Study Report for Wyandotte County/Kansas City, Kansas, presented to the City Council and County Board, January, 1997

Kurt Thurmaier and Gloria Timmer (State Budget Director), "A Brief history of the Kansas Budget," prepared for the Governor's Tax Equity Task Force, October 1995.

Teaching Publications

"The 2000 Topeka Citizen Survey," Kurt Thurmaier and Students in PUAD 836, *Introduction to Quantitative Analysis*. Submitted to the Topeka Mayor's Office, January, 2000.

"The 1998 Lawrence Citizen Survey," Kurt Thurmaier, Steven Maynard-Moody and Students in PUAD 836, *Introduction to Quantitative Analysis*. Submitted to the Lawrence City Commission February, 1999.

"The 1996 Lawrence Citizen Survey, A Supplemental Report, Attitudes about a Public Transportation System." Kurt Thurmaier and Students in PUAD 836, *Introduction to Quantitative Analysis*, Submitted to the Lawrence City Commission on March 24, 1998.

"Public Transit Connectivity in Metropolitan Kansas City," Kurt Thurmaier and Students in PUAD 837, *Public Budgeting and Policy Analysis*, Occasional Paper, Edwin O. Stene Graduate Program in Public Administration, University of Kansas, June 1993.

INVITED PRESENTATIONS

Conferences

"Decision Contexts, Budgeteer Roles, and Decisionmaking in Midwest State Budget Office," presented at the Conference on Central Budget Offices, The Hague, Netherlands, hosted by Leiden University (Netherlands) and Griffith University (Australia), June 28-29, 2001.

Suzanne Leland and Kurt Thurmaier, "Budget Issues for the Consolidation of Kansas City, Kansas and Wyandotte County, Kansas," Midwest Regional Public Finance Conference, Hugo Wall School, Wichita State University, Wichita, Kansas, February 20, 1998.

Pawel Swianiewicz and Kurt Thurmaier, "Decentralization in Poland: Shifting Primary Education Administration to Local Self-Governments." Paper presented at the International Seminar on Urban and Regional Management: Recent Experiences in Europe and North America, Warsaw, June, 1995.

Other Invited Presentations

"Local Government Budget Reform in Poland and Ukraine" Laird Brown Bag Series in Russian & East European Studies, KU Center for Russian and East European Studies, December 6, 2001.

"Tourism and Economic Development Prospects in Lviv, Ukraine," invited lecture for REES 895/BUS 449, November 29, 2001.

"Local Government Budgeting in the US," Jagiellonian University, School of Public Affairs, May 25, 2001

"Dividing the Budget Pie: Evaluating Competing Departmental Wants" Midwest Regional Public Finance Conference, Wichita State University, February 16, 2001.

"Globalization as a Peace and Justice Issue," Globalization forum series, Lawrence Coalition for Peace and Justice, February 12, 2001, Lawrence.

"Globalization and the Marketization of the State," Noon Forum Series, KU Ecumenical Christian Ministries, November 15, 2000, Lawrence.

"Globalization and the Marketization of the State," Lawrence High School, class in government, Paul Stuewe, teacher, January 26, 2001, Lawrence.

"Basic Needs and Fiscal Decentralization: The Elusive Nexus," presented at the KU-UCR-Kansas Symposium II, San Jose, Costa Rica, February, 2000, with Kara Lindaman (doctoral student).

"Consulting in Transitional Economies: Issues and Opportunities," BUS 449/REES 895 Business, Culture, and Society in Russia and Eastern Europe, October 18, 1999.

"Local government forecasting in the US," Economic Indicators Seminar (for international statisticians and forecasters), US Department of Labor, at the University of Kansas, September, 1999.

"Public Policy and Budgeting," two lectures given at the USIA Summer Institute on Public Policy and Social Science, University of Kansas, July 26 and July 28, 1999.

"Local government forecasting in the US," Economic Indicators Seminar (for international statisticians and forecasters), US Department of Labor, at the University of Kansas, September, 1998.

POLS 706, Quantitative Methods, November 16, 1998. Invited talk on conducting domestic comparative field research, using my state budget office study interviewing process.

"Policy and Control Roles of State Budget Offices in the Midwest," Lecture sponsored by the Graduate Colloquium Committee and Division of Public Administration, Northern Illinois University, DeKalb, Illinois, September 25, 1997.

"Transitional Budgeting in Transitional Economies: Poland and Ukraine," Seminar sponsored by the Graduate Colloquium Committee and Division of Public Administration, Northern Illinois University, DeKalb, Illinois, September 26, 1997.

"Local Government Uses of Economic Indicators for Budget Forecasting," to delegation of Asian, African, and East European budget officers and statisticians, Outreach Seminar with US Dept. of Labor, KU Russian and East European Studies Program, September 10, 1997.

"Combined Budgets Analysis: Wyandotte County, Board of Public Utilities, and Kansas City, Kansas," a presentation to the Governor's Commission to Study the Question of Consolidation of Wyandotte County and Kansas City, Kansas, in Kansas City, Kansas, September 23, 1996.

"Information Resources Management," Kansas Certified Public Manager Program, Topeka Capitol Center, September 10, 1996.

"Public Budgeting and Financing of Us State and Local Governments," Training Program for Regional Budget Officials from the Russian Federation, Center for Transition Studies, Institute for Public Policy and Business Research, University of Kansas, August 28, 1996.

"The Value-Added Tax Process: Who Pays What, When, and How!" Central States Coalition on Aging Conference, Lawrence, Kansas, August 27, 1996.

"Financing Local Government," Workshop on Decentralization and Local Government for Venezuelan Mayors, Department of Public Administration and Department of International Programs, University of Kansas, August 5, 1996.

"Bigos Politics: The Changing Face of Polish Governance," University Forum Speaker Series, University of Kansas-ECM, November 1995.

"Bigos Politics: The Changing Face of Polish Governments," REES Brownbag Series, University of Kansas, October, 1995.

"The Program Budget as a Tool for Local Development," International City/County Management Association Seminar Series for Polish Local Governments, June 1995, Rydzyna and Krakow.

"The Transformation of Budgeting in Polish Local Governments," Meeting Speaker, Cosmopolitan International, Lawrence, Kansas, February 1995.

"Poland: The Rebirth of Local Government," Worldview Lecture Series, University of Kansas, sponsored by International Studies and Phi Beta Delta, October 25, 1994.

"Financing Local Government," Workshop on Local Autonomy for Recently Elected Korean City Council Members, Public Administration Department, University of Kansas, October 12, 1994.

"The Benefits of Fiscal Decentralization in Poland," presentation to the regional finance staff of L'viv Province, and to faculty and students of Ivan Franko University of L'viv, Ukraine, October 8, 1994.

"Concepts of Budgeting," Seminar for Local and Regional Self-Government Training Program for Officials from Ukraine, Public Administration Department, University of Kansas, July 6-7, 1994.

"Fictitious Budgets for Real Problems: Local government Budgeting in Poland," Russian and East European Brown Bag Series, University of Kansas, February 7, 1994.

"Local Government Budgeting in Poland," guest on the Cable Access Channel Program "Around Town, with Ann Debus," Johnson County, Kansas, aired January 10 and 16, 1994 (with Roger Kroh).

"Eastern European Governments in Transition," Metropolitan Issues Symposium: The Evolving Role of Government, Urban Management Assistants of Mid-America, Panel Presentation, November 1993.

"Administrative and Fiscal Decentralization in Poland: Local Assumption of Primary Schools," Russian and East European Brown Bag Series, University of Kansas, April, 1993.

"Public Budgeting and Finance in US Local Governments," The Institute of Administrative Law, Marie Curie-Sklodowska University, Lublin, Poland, December 1992.

"The Role of Intergovernmental Grants in US Intergovernmental Relations," School of Local Self-Government, Jagiellonian University, Krakow, Poland, November 1992.

"The Role of the Budget Analyst," Presenter and Moderator, Roundtable Discussion, Government Finance Officers Association, 86th Annual Conference, Orlando, FL, June 1992.

"Cities in Intergovernmental Relations: The Bottom of the Fiscal Food Chain," IBM-KU Local Government Short Course, February 1992.

"Practical Applications of Statistics in the Public Sector," Department of Mathematics, University of Kansas, December 1991.

"State Information Resources Management Expenditures," School of Information Studies, Syracuse University, June 1990

"Budget Analysts and Budget Analysis," Student Workshop, Department of Public Administration, University of Kansas, April 1990.

CONFERENCE PRESENTATIONS

Papers

Kurt Thurmaier, Alfred Ho, and Lilly Lu "Testing the Reluctant Professor's Hypothesis: Evaluating a Blended-Learning Approach to Distance Education," presented at the National Association of Schools of Public Affairs and Administration (NASPAA) Conference, Indianapolis, October 21-23, 2004.

Kurt Thurmaier, Alfred Ho, and Lilly Lu "An Evaluation of Blended Distance Education Courses," presented at the Teaching Public Administration Conference, UW-Madison, February 12-14, 2004.

Suzanne Leland and Kurt Thurmaier, "Reshaping the Local Government Landscape: A Theoretical and Empirical Study of Modern Municipal Reform Movements," presented at the 7th Public Management Research Conference, Georgetown University, Washington, DC, October 11th, 2003.

Kurt Thurmaier, "Local Government Budget Reforms: Transparency and Accountability in Poland and Ukraine" the American Society of Public Administration meeting, March 2002, Phoenix.

Suzanne Leland and Kurt Thurmaier, "City/County Consolidation: A Contemporary Local Reform Movement" the American Society for Public Administration Annual Conference, March, 2002, Phoenix, Arizona.

Kurt Thurmaier and Curtis Wood, "Interlocal Agreements as Overlapping Social Networks: Picket-fence regionalism in Metropolitan Kansas City," the 6th National Public Management Research Conference at Indiana University, October 18-20, 2001.

Kurt Thurmaier, "A Recursive Framing Model of Decisionmaking in Policy Oriented State Budget Offices" presented at the 2001 meeting of the Association for Budgeting and Financial Management, ASPA, Washington, DC, January, 2002.

Curtis Wood and Kurt Thurmaier, "Fiscal Impacts of Interlocal Service Agreements: An Exploratory Study of the Kansas City Metropolitan Area," 2001 meeting of the Association for Budgeting and Financial Management, ASPA, Washington, DC, January, 2002.

Kurt Thurmaier, "Reconciling Policy Roles and Neutral Competence in Policy Oriented State Budget Offices," Midwest Political Science Association, April 19-22, 2001, Chicago, Illinois.

Kara Lindaman and Kurt Thurmaier "Basic Needs and Fiscal Decentralization: The Elusive Nexus," presented at the Midwest Political Science Association meeting, April, 1999.

Kurt Thurmaier, "The Budget Process Model," presented at the 1998 meeting of the Association for Budgeting and Financial Management, ASPA, Washington, DC, November, 1998.

Kurt Thurmaier, "The Politics of Reform: City-County Consolidation in Wyandotte County/Kansas City, Kansas" presented at the Midwest ASPA conference, Kansas City, Missouri, October 31, 1998.

Kurt Thurmaier, "Budgeting Rationality in Midwest State Budget Offices," presented at the Fourth National Public Management Research Conference, Athens, Georgia, November, 1997.

Suzanne Leland and Kurt Thurmaier, "City-County Consolidation: Tastes Great, But is it Less Filling?" presented at the 1997 meeting of the Association for Budgeting and Financial Management, ASPA, Washington, DC, November, 1997.

Kurt Thurmaier, "Policy and Control Roles of State Budget Offices in the Midwest," Annual Meeting, The Midwest Political Science Association, Chicago, IL, April 10-12, 1997.

Kurt Thurmaier, "Primary School Decentralization in Poland: Nurturing the Roots of Democracy," Central Slavic Conference, Columbia, Missouri, October 4, 1996.

Kurt Thurmaier and James Gosling, "The Shifting Roles of Budget Offices in the Midwest: Gosling Revisited," Annual Meeting, The Midwest Political Science Association, Chicago, IL, April 18-20, 1996.

Kurt Thurmaier and Katherine Willoughby, "The Nexus of Budgeting and Policy Analysis: Budgeteers in Central Budget Bureaus," Seventh Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 12-14, 1995.

Kurt Thurmaier and Katherine Willoughby, "The Changing Roles of Central Budget Bureaus and Analysts: A Comparison of Midwest and Southeast States," Annual Meeting, The Midwest Political Science Association, Chicago, IL, April 6-8, 1995.

Kurt Thurmaier, "Executive Budgeting in Midwestern States: Decision Making in State Budget Offices," Sixth Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 13-15, 1994.

Kurt Thurmaier and Katherine Willoughby, "Political and Economic Choices: The Decision Strategies of Public Budgeteers," Annual Meeting, The Midwest Political Science Association, Chicago, IL, April 14-16, 1994.

Kurt Thurmaier, "Toward a Theory of Microbudgeting: Debunking Executive Budget Process Mythology," Paper Presentation, Fifth Annual Meeting, Section on Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 15-17, 1993.

Kurt Thurmaier, "The Impact of Privatization on Polish Local Governments: Who Will Pay for the Social Infrastructure?" Paper Presentation, American Political Science Association, Annual Meeting, Washington, DC, September 2-5, 1993.

Kurt Thurmaier, "Increasing Segregation for Latino Students? Measuring the Impacts of Desegregation Plans," Paper Presentation, American Society for Public Administration, Annual Meeting, San Francisco, July, 1993.

Kurt Thurmaier, "The Role of Information Technology in the Transformation of Poland," Paper Presentation, The Institute of Management Sciences/Operations Research Society of America, Annual Meeting, Chicago, IL, May, 1993.

Kurt Thurmaier, "The Multiple Facets of Budget Analysis: Focusing on Budget Execution in Local Governments," Paper Presentation, American Society for Public Administration, Annual Meeting, Chicago, IL, April, 1992.

Kurt Thurmaier, "Responsive and Responsible Budgeteers: An Experiment in Budgetary Decisionmaking," Paper Presentation, American Society for Public Administration, Annual Meeting, Washington, DC, 1991.

Ali Galaydh and Kurt Thurmaier, "Public Failure, Private Failure: Dilemmas in Privatization," American Society for Public Administration, Annual Meeting, Los Angeles, CA, 1990.

Kurt Thurmaier, "Political and Economic Factors in Budget Analysis," Presentation, Forty-third Annual City Managers Conference, Lawrence, KS, April, 1990.

Kurt Thurmaier, "Information Resources Management Expenditures in the States: Preliminary Findings," Paper Presentation, American Society for Public Administration, Annual Meeting, Miami, FL, 1989.

Moderator or Discussant

Convener, panel on "Consolidation and Local Governance," at 2001 conference of the South East Conference of Public Administration, Baton Rouge, Louisiana, October 10-12, 2001.

Discussant, panel on "Case Studies in Consolidation," at 2001 conference of the South East Conference of Public Administration, Baton Rouge, Louisiana, October 10-12, 2001.

Moderator, "Best Practices in Budgeting," 1999 Midwest Regional Public Finance Conference, Wichita State University, Wichita, Kansas, February 18-19.

Convener, Roundtable on Teaching Budgeting and Finance, 1998 Meeting of the Association for Budgeting and Financial Management, Washington, DC.

Moderator and Discussant, "Government as a Business: An International Perspective," Eighth Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 10-12, 1996.

Discussant, Roundtable on Budget Theory, Seventh Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 12-14, 1995.

Moderator and Discussant, Doctoral Seminar, Seventh Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 12-14, 1995.

Moderator and Discussant, Doctoral Seminar, Sixth Annual Meeting, Association for Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 13-15, 1994.

"Transformation of Budgeting in Poland," Roundtable Discussant, Fifth Annual Meeting, Section on Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 15-17, 1993.

Invited Graduate Student Papers in Budgeting and Finance, Moderator and Discussant, Fifth Annual Meeting, Section on Budgeting and Financial Management, American Society for Public Administration, Washington, DC, October 15-17, 1993.

"Medicaid Reform," Concurrent Session Moderator, Forty-sixth Annual City Managers Conference, Lawrence, KS, April 1993.

"Decentralization in Poland: Shifting Primary Education Administration from Central to Local Self-Governments," Roundtable Presenter and Discussant, Midwest Political Science Association, Annual Meeting, Chicago, IL, April 1993.

"The Problem of Overlapping Debt," Concurrent Session Moderator, Forty-fifth Annual City Managers Conference, Lawrence, KS, May 1992.

"Property Taxes," Plenary Session Moderator, Forty-fourth Annual City Managers Conference, Lawrence, KS, April 1991.

COURSES TAUGHT

Introduction to Public Administration (undergraduate)

Budget and Policy Analysis

Budgeting and Financial Management

Advanced Seminar in Budgeting: Theory and Practice

Public Finance

Introduction to Quantitative Methods

International & Comparative Public Administration

Public Administration Practicum

Directed Readings

Field Project Report (Master's Thesis)

Ph.D. Seminar in Budgeting

PROFESSIONAL ORGANIZATIONS and SERVICE

American Society for Public Administration

Editorial Board, Public Administration Review, 2003-present

Section for Budgeting and Financial Management

Chair, 2005

Chair-elect, 2003-2004

Vice-Chair, 2002-2003

National Conference Chair, 2004, 2000

Section Newsletter Editor, 1995-present

Executive Committee Member

Section for International and Comparative Administration

Section for Public Administration Research

Editorial Board, *Journal of Public Administration Research & Theory*, 1997

Iowa Capital Chapter,

Chair, 2004-2005

Vice-chair, 2003-2004

Phi Beta Delta, The National Honor Society for International Studies

Alpha Delta (ISU) Chapter

Executive Committee, President, 2003-present

Alpha Pi (KU) Chapter

Past President, 1997-98

President, 1996-97

Vice-president, 1995-96

Pi Alpha Alpha, The National Honorary Society for Public Affairs and Administration

American Political Science Association

Section for Public Administration

Section for Public Policy

Section for Federalism and Intergovernmental Relations

Section for State Politics and Policy

Manuscript Reviewer

Public Administration Review

Journal of Public Administration Research and Theory

Public Budgeting and Finance

State and Local Government Review

Government Finance Officers Association, Budget Awards Reviewer, 1992-present

AWARDS

Vice Chancellor's Fellow, University of Kansas, 2000-2001

Outstanding Leadership Award, *Association for Budgeting and Financial Management of American Society for Public Administration*, October 2000.

IREX Travel Grant to Poland (June 1995)

Continued interview research on case cities and presented invited paper at the International Seminar on Urban and Regional Management: Recent Experiences in Europe and North America, Warsaw.

Fulbright Scholar, Jagiellonian University, Krakow Poland (August 1992-January 1993)

Taught US state and local government budgeting and finance methods and conducted research on developments in Polish local government budgeting and finance.

Department of Public Administration, Maxwell School of Citizenship and Public Affairs, Syracuse University. Fellowship: Summer 1989.

La Follette Institute of Public Affairs, University of Wisconsin-Madison. Fellowship: Summer 1981.

Who's Who in America-2000

UNIVERSITY SERVICE

Iowa State University

Member, President's Advisory Committee on the Budget

Member, Russian, East European and EurAsian Studies, Steering Committee

Mentor, Life in Iowa Program

Advisor, MPA Club

University of Kansas

KU Center for Teaching Excellence

Discussion Leader, "Leading a Good Discussion," GTA Teaching Conference, 2001

Discussion Leader, "Leading a Good Discussion," GTA Teaching Conference, 2000

Discussion Leader, "Group Instructional Feedback Technique," Teaching Summit II,

2000

CTE Brownbag Leader, "Teaching Research Methods Courses," 2000

CTE Brownbag Leader, "Discussion of Teaching Evaluation," 1999

Discussion Leader, "Leading Discussion Sections," GTA Teaching Conference, 1999

Department Ambassador, 1998-2000

Faculty Advisor, KU Habitat for Humanity Chapter, 2001-02

FOREIGN LANGUAGE AND COMPUTER SKILLS

German, Polish, Spanish (in order of proficiency).